2026 APRL ANNUAL MEETING –Updated Agenda
July 30- August 1, 2026

InterContinental Chicago Magnificent Mile
505 North Michigan Ave Chicago, IL 60611

THURSDAY, JULY 30, 2026	
2:00 – 3:30 p.m. *Chaplin* *(11th Floor)*	**Board Meeting**
4:00 – 4:30 p.m. 150 N. Riverside Plaza, Suite 2700 Chicago, IL 60606	**New Attendee and Leadership Reception** For first-time attendees, past presidents, and current directors
4:30 – 6:30 p.m. 150 N. Riverside Plaza, Suite 2700 Chicago, IL 60606	**Welcome Reception & Kettlewell Award Presentation to Lynda C. Shely** For all attendees SPONSOR: Holland & Knight
7:00 – 8:00 p.m. *Various locations*	**Dine Arounds Begin**

Revised 7.7.26

FRIDAY, JULY 31, 2026	
6:45 a.m. *Main Lobby*	**APRL Fun Walk** *Join us for our Semi-Annual APRL Fun Walk! Get ready to lace up your sneakers, get your blood pumping, the endorphins bursting, and hit the pavement for our exciting Fun Walk! Whether you're a fast-paced walker or just looking for a leisurely stroll, this event is perfect for everyone and all fitness levels are welcome! Walk at your own pace – it's all about having fun and staying active! Plus, a fabulous opportunity to "network on the move" and connect with fellow conference attendees in a relaxed and informal setting.* TBD
8:00 a.m. *Hemingway Foyer (11th Floor)*	**Registration Opens**
8:00 – 8:50 a.m. *Armstrong (11th Floor)*	**Breakfast**
8:50 – 9:00 a.m. *Hemingway (11th Floor)*	**Welcome Address & Announcements** David Majchrzak
9:00 – 10:15 a.m. *Hemingway (11th Floor)*	**SESSION ONE: To AI and Beyond** *This panel will take you beyond the traditional AI panel. Join us as we work-up a firm AI Policy, a client engagement letter with AI language disclosures, and take a look at a third-party indemnification agreement. We are sure to have a lively discussion! Topics covered will include Ai governance Frameworks, AI Policies, Client Engagement Letters, Disclosures and Approvals and External Risks in Third-party use of AI.* Michelle Falkoff, Associate Dean of Legal Writing and Instruction, Northwestern University School of Law Bridget Hulburt, Singleton Schreiber, In-house Counsel Andrew Ricke, Lockton, VP Professional Services Counsel John Storino, Partner, Jenner & Block Moderator: Wendy Muchman, Professor of Practice, Northwestern Pritzker School of Law
10:15 – 10:30 a.m. *Hemingway Foyer (11th Floor)*	**Break**
10:30 – 11:45 a.m.	**SESSION TWO: Passing Through the Gate: The New Bar Frontier** *What we're seeing in the NextGen Bar Exam rollout—and practical guidance on*

Hemingway (11th Floor)	*character & fitness hurdles, securing reasonable accommodations, and other admissions strategies.* James Doppke, Partner, Robinson Stewart Montgomery & Doppke LLC, Chicago, IL Ankur Doshi, General Counsel, Oregon State Bar, Portland, OR Moderator: Rebecca Salwin, Little Legal, Portland, OR
12:00 - 1:30 p.m. *Armstrong (11th Floor)*	**Lunch and Business Meeting**
1:30 – 2:45 p.m. *Hemingway (11th Floor)*	**SESSION THREE: How Would You Defend This?** *This panel will discuss defending lawyers in various different types of disciplinary investigations including: AI sanctions orders; Effect of civil court findings against attorneys – fraud, sanctions, duty of candor, frivolity, etc.; Misuse of entrusted funds; Conflicts of interest – business transactions with clients and conflicts under Rules 1.7 and 1.9; Sanctions for attorney misrepresentations to courts* Cassidy Chivers—Barron & Newberger, P.C., Mill Valley, CA Irwin Kramer—Kramer & Connolly, Reistertown, MD Moderator: Erin Joyce, Erin Joyce Law, P.C., Pasadena, CA
2:45 – 3:00 p.m. *Hemingway Foyer (11th Floor)*	**Break**
3:00 – 4:15 p.m. *Hemingway (11th Floor)*	**SESSION FOUR: Weakening Oversight: Ethics and Accountability for Government Lawyers** *This panel examines efforts to weaken accountability for government lawyers, including a proposed DOJ rule shielding its attorneys from state bar ethics investigations and other moves to dismantle internal guardrails. The panel will discuss what these trends mean for legal ethics, the rule of law, and public trust across government institutions.* Kathleen Clark, Ethics Lawyer and Professor at Washington University Law School Yasmin Abusaif, Counsel on the Elections and Government Program at the Brennan Center for Justice
6:00-8:00 p.m. River Roast *315 N. LaSalle St.* *Chicago, IL 60654*	**Dinner**
8:30 p.m. *Location TBD*	*Early-Stage Career Networking Event (open to all Annual Meeting attendees, and intended to give those closer to the beginning of their PR/ethics careers the opportunity to connect and talk about their experiences and share practical insights)*

SATURDAY, AUGUST 1, 2026	
7:00 – 8:00 am *Comiskey, 11th Floor*	**Recovery Meeting**
8:00 – 9:00 a.m. *Armstrong* *(11th Floor)*	**Breakfast**
9:00 – 10:15 a.m. *Hemingway* *(11th Floor)*	**SESSION FIVE: The Year of the MSO: Regulatory Developments, Emerging Ethics Issues, and What Comes Next** *Just one year ago, management services organizations (MSOs) were viewed by many as a niche structuring tool. Today, they are among the most significant developments in the legal services market, attracting interest from law firms, investors, regulators, and ethics counsel alike. This program examines major developments in the law firm/MSO landscape over the past year, including legislative and regulatory activity, evolving market trends, and the ethics questions arising from increasingly sophisticated transactions. Topics include lawyer independence, fee-sharing concerns, governance structures, conflicts, confidentiality, client communications, and emerging enforcement risks. The presentation concludes with a discussion of where the market—and the regulators overseeing it—may be headed next.* Leonard Brahin, Holland & Knight LLP, Chicago Ankur Doshi, Oregon State Bar, Portland, Oregon Andrew Ricke, Lockton, Chicago, Illinois Moderator: Trisha Rich, Holland & Knight LLP, Chicago/New York
10:15 - 10:30 a.m. *Hemingway Foyer* *(11th Floor)*	**Break**
10:30 – 11:45 a.m. *Hemingway* *(11th Floor)*	**SESSION SIX: The 'Oh-No' Plan: Proactive Continuity & Successor Counsel Planning for Solos & Small Firms** *Succession planning is not just about retirement; it is about what happens when a solo or small firm lawyer is suddenly unavailable due to death, serious injury, incapacity, or even a disciplinary suspension. Larger firms often have management infrastructure and contractual guardrails in place. Solos and small firms, by contrast, are frequently caught off guard leaving clients' matters at risk and families or staff scrambling to figure out what to do next. This program focuses on the "practice continuity" plan every small practice should have - designating a competent successor (or assisting) attorney and putting the arrangement in writing. We will walk through what that agreement should cover, including authority to notify clients, take possession of inventory files, and obtain time-sensitive access needed to protect client interests along with practical*

	considerations like compensation and cost reimbursement. Further, because client relationships and confidentiality obligations do not disappear in an emergency, we will also address when and how client consultation/consent should be obtained, particularly through proactive engagement letter provisions that anticipate a successor/caretaker arrangement, so transitions can happen quickly and ethically when time matters most. Attendees will leave with a clear framework to reduce chaos, protect clients, and safeguard the lawyer's family and practice from avoidable harm when the unexpected occurs Gawain Charlton-Perrin – Director of Risk Management, Hanover Insurance, Chicago, IL Myrrha Guzman - Senior Counsel, Protective Services Group, Attorney Registration & Disciplinary Commission, Chicago, IL R. Christopher Reade--Cory, Reade, Dows and Shafer, Las Vegas, NV Moderator: Janeen Isaacson--Isaacson Law, Las Vegas, NV
11:45– 11:50 a.m. *Hemingway (11th Floor)*	**Closing Remarks**
11:50 a.m.– 12:00 p.m.	**Transition Break**
12:00-1:00 p.m. *Hemingway (11th Floor)*	***Respondent's Roundtable** Moderator: Rebecca Salwin--Little Legal, Portland, OR *Note: In light of rising costs, and in order to keep the meeting registration fee affordable for all members, no box lunch will be provided at the Respondent's Roundtable.

Social Event Options	Post-Meeting Chicago River Kayaking Post-Meeting Chicago Walking Tour Post-Meeting Art Institute Gallery Tour Post-Meeting Museum of Contemporary Art Gallery Tour

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THANK YOU TO OUR ANNUAL MEETING PLANNING COMMITTEE:

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